



PARTNERSHIPS

NPS LONDON

A JOINT VENTURE BETWEEN THE LONDON BOROUGH OF WALTHAM FOREST (LBWF) AND NORSE CONSULTING
LONDON



PARTNERSHIPS OVERVIEW

NPS London Ltd is a joint venture (JV) set up in 2007 between NPS Group (now Norse Consulting Group), a wholly owned subsidiary of Norfolk County Council and London Borough of Waltham Forest (LBWF). It was initially set up to address a budget deficit the council was facing with its property department. The JV has since recovered this position, returning a surplus which, according to the agreement, is split equally among the partners to be further invested in local services. Some 32 staff are currently employed at NPS London's borough headquarters, with a turnover of circa £5m on services to the council.

NPS London is believed to be the only joint venture of its kind in London, providing the full range of

building design and management services – from architectural design to structural, mechanical and electrical engineering, as well as sustainability consultancy, quantity surveying, employers' agent, landscape design, project management and construction design management. This comprehensive service means NPS London can oversee a project from inception to completion, working closely with both the London Borough of Waltham Forest and the construction supply chain.

The partnership goes from strength to strength, exemplified by the recent decision to continue the partnership by a further five-year term.

“ I am very pleased that we are extending our successful joint venture partnership with NPS London until 2027. We have worked together on a number of innovative projects that have brought major benefits to the area, such as the work to transform garage sites into good quality affordable housing, and turning council-owned, seemingly impracticable small parcels of land into new homes for local families. We look forward to continuing this successful partnership work into the future. ”

CLLR SIMON MILLER

CABINET MEMBER FOR ECONOMIC GROWTH AND HOUSING DEVELOPMENT, WALTHAM FOREST COUNCIL

“ We are delighted to be renewing and resetting our partnership with London Borough of Waltham Forest. Over the past 14 years, we have achieved an enormous amount together, supporting the community and helping to deliver some incredible projects, which have had a transformative impact on the local area. Now is also the perfect time for us to reset our partnership and focus on the future, as we seek to continue to support the borough with its strategic priorities going forward, including exciting plans for a 15-minute neighbourhood and addressing the climate emergency. ”

AMY DALTON-LEADER
PARTNERSHIP DIRECTOR



PARTNERSHIP

This partnership is unique. While respecting our differences, there's a spirit of genuine collaboration in everything we do. Our ethos makes us different. We are a commercial enterprise, yet our values are firmly rooted in enabling the public sector to deliver infrastructure at a pace to support its growth, culture and climate ambitions. Not only we are subject to value for money reviews, but the added value offer is truly unique, with additional sponsorship to the council and staff volunteering on council and charity projects.

Our collaboration is genuine. Over time, the JV has fostered trust and permeable organisational boundaries, encouraging genuine collaboration and co-production. There is clarity of governance and decision-making and mature escalation mechanisms that allow the resolution of technical issues early.

We are outcome focused. The JV recognises we are equal partners, each with our own distinct imperatives and priorities. However, we retain a joint focus on the commercial, value for money and professional standards to secure better outcomes for LBWF's communities and wider stakeholders.

Over its life, NPS London has supported LBWF in achieving demanding targets in education, housing and regeneration as well as supporting transformational projects across the client's own estate.

During this time, NPS London has remained agile to the changing agenda and priorities of an ambitious client over time. This has seen the business fulfilling prominent roles in assisting continued delivery of the climate emergency agenda and the drive for net carbon-zero by 2030, as well as supporting our client as they deliver challenging housing outcomes for the area.



LEA BRIDGE LIBRARY

Driven by a social ethos, aimed at proactively supporting delivery of the council's economic growth strategy and property transformation strategy, it has become far more than a transactional service. Today, NPS London provides creative input, full design services and technical project management on a host of projects to turn the council's vision into a reality.

The business has provided award-winning consultancy services for new-build school projects and expansion programmes (such as Holy Family School, Kelmscott School and Willowfield School in recent times.) We also oversee the delivery of the Schools' Annual Capital Repairs Programme, ensuring that our client's educational estate is maintained to the standards required to provide high quality education provision within the borough, and that future works are identified, forecasted and budgeted for.

The project team has also recently concluded a redevelopment of the Suntrap Forest Education Centre in Epping Forest, a unique outdoor education centre for the children of Waltham Forest to enjoy.

To support increasing demand for additional housing in the borough, the joint venture has focused on garage and infill sites projects, with the aim to unlock the potential of small-scale sites that were unviable to a commercial developer.

Our staff are constantly praised for their responsiveness and focus on delivery.



KELMSCOTT SCHOOL

KEY BENEFITS

For every **£1** Waltham Forest spends with NPS, there is **£2.17** in added value generated for the local economy.

(Source: Social Value Calculator)

Other economic advantages of the joint venture partnership include the delivery of more than **650 projects**, representing an investment in excess of **450 million**.

Between **48** and **71** jobs are supported each year in Waltham Forest through the partnership.

Some **4,035** pupil places have been generated through expansions and new builds and more than **28,000** pupils have now been supported through projects in over **60** primary and secondary schools.



THE SUNTRAP

Our key performance indicators show consistently high levels of achievement exceeding the target of **95%** of projects delivered on time and to budget.



CONTACT US

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